Press Release



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Heidelberg Materials further strengthens US footprint with three acquisitions

- Heidelberg Materials announces it will acquire Highway Materials, Inc., one of the largest independent aggregates and asphalt producers in the Greater Philadelphia market; operations include crushed stone, hot-mix asphalt, clean fill, construction services and concrete recycling
- Earlier in the month, Heidelberg Materials expanded its presence in Texas by acquiring Victory Rock, a producer of high-quality aggregates, and Aaron Materials, an established concrete recycler and materials producer
- These acquisitions complement the company's existing footprints in two core markets in the US while strengthening its focus on recycling

Heidelberg Materials announced today that it has entered into a definitive purchase agreement to acquire Highway Materials, Inc., one of the largest independent aggregates and asphalt producers in the Greater Philadelphia market. Included with this acquisition are four crushed stone quarries, nine hot-mix asphalt plants, two clean fill operations, a concrete recycling facility, a construction services business, and more than 350 employees.

Earlier this month, Heidelberg Materials successfully acquired two companies in Texas: Victory Rock, a producer of high-quality aggregates for concrete and asphalt as well as other related products with two well-positioned quarries, and Aaron Materials, an established concrete recycler and materials producer whose operations include concrete crushing, stabilised materials, and a volumetric concrete business.

"These latest US acquisitions reflect the progress of our ongoing efforts to optimise our portfolio by expanding our presence in this key region," said Dr Dominik von Achten, Chairman of the Managing Board. "We will continue on our growth trajectory in our key markets around the globe while pursuing the industry's most ambitious sustainability goals."

"We are excited to further expand our footprint in two of the fastest-growing areas in the US," said Chris Ward, President and CEO of Heidelberg Materials North America. "The addition of these operations complements our existing aggregates businesses in Texas and Pennsylvania while also adding to our rapidly growing portfolio of circular solutions across North America."

With these three acquisitions, Heidelberg Materials follows the ambition to acquire smaller- to mediumsized bolt-on assets to enhance the existing footprint in core growth markets. This also allows for considerable synergies from joint management and shared resources going forward. The total purchase



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price for the transactions is approximately \$380 million with a combined expected post synergies EBITDA of around \$50 million.

Heidelberg Materials is strongly committed to achieving net zero and increasing the circular economy in North America. Just recently, the company announced the successful conversion of its cement plant in Speed, Indiana, to a slag grinding facility to better support the increased demand for sustainable products in the Midwest market.

About Heidelberg Materials

Heidelberg Materials is one of the world's largest integrated manufacturers of building materials and solutions with leading market positions in cement, aggregates, and ready-mixed concrete. We are represented in more than 50 countries with around 51,000 employees at almost 3,000 locations. At the centre of our actions lies the responsibility for the environment. As the front runner on the path to carbon neutrality and circular economy in the building materials industry, we are working on sustainable building materials and solutions for the future. We enable new opportunities for our customers through digitalisation.

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